# Selected March 2024

# PHAs Recommended to Receive Designation Under MTW Flexibility II Cohort of the Moving to Work (MTW) Expansion

(from information provided by the applicants)

# Livermore Housing Authority (CA074)

The Housing Authority of Livermore (LHA) is committed to leading the City of Livermore's efforts in providing affordable housing for low-income households. LHA strives to deliver high quality housing and services while leveraging their financial and physical resources, along with civic partnerships, to increase the local affordable housing supply. The flexibilities provided by the MTW program will enable LHA to maximize its existing resources and adapt its housing programs and policies to meet the local needs that are unique to Livermore and the East San Francisco Bay region of California. By partnering with community organizations and other agencies, LHA aims to create and improve affordable housing opportunities and services that address the needs of low-income residents in Livermore.

Executive Director	Sarah Ramler (sarah@livermoreha.org)
MTW Inventory	TOTAL=922 (Public Housing: 0, HCV: 922)
City and State	Livermore, CA
HUD Region	IX
<b>RAD Portfolio Conversion?</b>	Yes

# **Boulder County Housing Authority (CO061)**

The mission of the Boulder County Housing Authority (BCHA) is to provide safe, decent, and sanitary housing conditions for very low-income families and to manage resources efficiently. BCHA promotes personal, economic, and social upward mobility to provide families the opportunity to make the transition from subsidized to non-subsidized housing. BCHA fosters the availability of quality, permanently affordable housing and related services for residents using broad community resources. It strives to accomplish its mission through community collaboration, effective services and programs, professional organization, efficient resource management, and expansion of funding sources. BCHA's vision for the MTW program is to utilize MTW funding and regulatory flexibilities by implementing components from all three statutory objectives of: cost effectiveness, Self-Sufficiency, and Housing Choice.

Executive Director	Susana Lopez Baker (slopez-baker@bouldercounty.gov)
MTW Inventory	TOTAL=957 (Public Housing: 0, HCV: 957)
City and State	Longmont, CO
HUD Region	VIII
<b>RAD Portfolio Conversion?</b>	Yes

# West Hartford Housing Authority (CT039)

The West Hartford Housing Authority (WHHA) has a vision to utilize MTW to maximize the number of households served through the Housing Choice Voucher (HCV) program to make it more efficient to operate, more likely to increase the self-sufficiency of its participants, and more likely to attract and retain landlords and housing providers. WHHA has a vision to create locally designed programs which address the challenges they see in the Town of West Hartford. WHHA's MTW application looks at improving client lives to help meet their needs, improving service access and solutions, creating administrative relief, and providing better benefits for those qualifying households. MTW changes and flexibility will enable WHHA to further its partnerships with other agencies and state governments to provide stable and affordable housing opportunities and solutions to existing barriers.

Executive Director	Jill Corrado (jcorrado@whhousing.org)
MTW Inventory	TOTAL=684 (Public Housing: 0, HCV: 684)
City and State	West Hartford, CT
HUD Region	I
<b>RAD Portfolio Conversion?</b>	Yes

# Seminole County Housing Authority (FL033)

The Seminole County Housing Authority (SCHA) was established in 1953 to provide housing for low-income families in the Seminole County area. The vision for the SCHA's MTW program is to increase the self-sufficiency and program graduation of its residents and participants through resourceful programs and services, with the help of the SCHA's community partners, and to widen housing options while achieving the highest level of internal operating efficiency.

Executive Director	Shannon Young (syoung@schafla.org)
MTW Inventory	TOTAL=548 (Public Housing: 30, HCV: 518)
City and State	Longwood, FL
HUD Region	IV
<b>RAD Portfolio Conversion?</b>	No

# **Boca Raton Housing Authority (FL119)**

The Boca Raton Housing Authority (BRHA) continuously strives to employ innovative ideas and strategies that improve all their programs. They have initiated creative solutions to challenges faced by all housing authorities, such as streamlining the application process, controlling fraud, maintaining high utilization, engaging landlords, performing on-time reexaminations, timely inspections, and collaborating with supportive service programs. Providing families with pathways out of poverty is paramount to BRHA and the driving force for seeking MTW designation.

Executive Director	Ashley Whidby (awhidby@bocahousing.org)
MTW Inventory	TOTAL=729 (Public Housing: 95, HCV: 634)
City and State	Boca Raton, FL
HUD Region	IV
<b>RAD Portfolio Conversion?</b>	No

# Evansdale Municipal Housing Authority (IA038)

The Evansdale Municipal Housing Authority (EMHA) is a small housing authority with 163 total units. The EMHA jurisdiction covers four square miles and has a total of two staff persons, the Executive Director and an administrative assistant. The flexibilities allowed through the MTW program will enable EMHA to streamline its administrative workload and provide some cost savings to the agency.

Executive Director	Michael Benning (ed@evansdalehousing.com)
MTW Inventory	TOTAL=163 (Public Housing: 34, HCV: 129)
City and State	Evansdale, IA
HUD Region	VII
<b>RAD Portfolio Conversion?</b>	No

# Kendall Housing Authority (IL137)

Kendall Housing Authority (KHA) believes that participating in the MTW program gives the agency the opportunity to fundamentally change its operations and better serve its community and residents. By using the flexibility provided by the MTW program, KHA will align the needs of its community and residents with the three statutory objectives of the MTW program in ways that help transform its operations, encourage self-sufficiency, and better utilize the funding it receives.

Executive Director	Cheron Corbett (ccorbett@dupagehousing.org)
MTW Inventory	TOTAL=198 (Public Housing: 0, HCV: 198)
City and State	Wheaton, IL
HUD Region	V
<b>RAD Portfolio Conversion?</b>	No

# Watertown Housing Authority (MA093)

The Watertown Housing Authority (WHA) will use the additional regulatory and budget flexibility that comes with MTW status to further improve their public housing and HCV programs. This includes facilitating increased resident services, housing development opportunities, and landlord involvement. In order to accomplish this, WHA is making substantial efforts and will continue to implement initiatives to improve technology, customer services, and communication.

Executive Director	Michael Lara (mlara@watertownha.org)
MTW Inventory	TOTAL=210 (Public Housing: 0, HCV: 210)
City and State	Watertown, MA
HUD Region	I
<b>RAD Portfolio Conversion?</b>	Yes

# Bath Housing Authority (ME019)

Bath Housing Authority (BHA) has a vision that their region is vibrant, resilient, and inclusive. They envision local policies that support diverse housing opportunities because they believe a diverse range of housing options can meet the varied and changing needs of a diverse population. BHA's MTW program will be dedicated to optimizing program efficiency through data-driven decision-making. By embracing innovative approaches, streamlining processes, and prioritizing resource allocation, they aim to maximize the impact of every dollar invested, ensuring that beneficiates receive the highest quality services and support while achieving lasting positive outcomes.

Executive Director	Debora Keller (dkellor@bathhousing.org)
MTW Inventory	TOTAL=264 (Public Housing: 0, HCV: 264)
City and State	Bath, ME
HUD Region	
<b>RAD Portfolio Conversion?</b>	No

#### **Great Plains Housing Authority (ND011)**

The Great Plains Housing Authority (GPHA) has a vision to use MTW to create locally designed programs that address the challenges they see in the six counties they serve in North Dakota. GPHA believes that housing policies and investments are often targeted to large populations and leave rural areas without the ability to respond to local needs. GPHA's MTW application looks at improving client benefits to help meet their needs, improving service access and solutions, creating administrative relief, and providing better lives for those qualifying households.

Executive Director	David Klein (david@gratplainsha.com)
MTW Inventory	TOTAL=892 (Public Housing: 0, HCV: 892)
City and State	Jamestown, ND
HUD Region	VIII
<b>RAD Portfolio Conversion?</b>	No

#### Portsmouth Housing Authority (NH004)

The flexibility and regulatory relief provided by the MTW program will incent the Portsmouth Housing Authority (PHA) to design and test innovative strategies to increase housing choice and self-sufficiency, streamline programming, implement operational efficiencies, and be responsive to their community needs and priorities. PHA envisions utilizing the flexibilities offered under the MTW program to improve the programs and services available to residents, increase and expand available housing opportunities, augment and maintain strong partnerships, and leverage additional resources needed to address the affordable housing crisis in the region.

Executive Director	Craig Welch (craigwelch@nh-pha.com)
MTW Inventory	TOTAL=882 (Public Housing: 421, HCV: 461)
City and State	Portsmouth, NH
HUD Region	
<b>RAD Portfolio Conversion?</b>	No

# Housing Authority of the City of Rochester (NH008)

The Housing Authority of the City of Rochester (RHA) has successfully operated as a low-income public housing authority since 1965, providing subsidized housing to thousands of Rochester residents over the past 58 years. RHA believes the flexibility available to PHAs under the MTW program provides many regulatory reliefs and administrative reliefs that will allow RHA to tailor their housing programs to suit the needs of their clients.

Executive Director	Stacey Price (staceyp@rhanh.org)
MTW Inventory	TOTAL=422 (Public Housing: 232, HCV: 190)
City and State	Rochester, NH
HUD Region	1
<b>RAD Portfolio Conversion?</b>	No

# Pittston Housing Authority (PA042)

The Pittston Housing Authority is on a journey to be one of the most innovative, forward-thinking PHAs in the state of Pennsylvania. The goal of the agency's participation in MTW is to incentivize low-income families to gain self-sufficiency, increase cost-effectiveness by using funds more flexibly between programs, and provide better housing choice to residents.

Executive Director	Joe Chacke (jchacke@pittstonhousingauthority.com)
MTW Inventory	TOTAL=449 (Public Housing: 302, HCV: 147)
City and State	Pittston, PA
HUD Region	III
<b>RAD Portfolio Conversion?</b>	No

# Staunton Redevelopment & Housing Authority (VA023)

The Staunton Redevelopment & Housing Authority (SRHA) provides safe and affordable housing to members of its community to enhance quality of life, promote economic opportunity, and offer a suitable living environment free from discrimination. Through commitment to staff excellence, SRHA is dedicated to treating all participants with dignity and respect.

Executive Director	Nehemias Velez (nvelez@stauntonrha.org)
MTW Inventory	TOTAL=243 (Public Housing: 0, HCV: 243)
City and State	Staunton, VA
HUD Region	III
<b>RAD Portfolio Conversion?</b>	Yes

# Selectees for Cohort #1 of the MTW Expansion January 2021

# Auburn Housing Authority (AL050)

Auburn Housing Authority's (AHA) jurisdiction covers the City of Auburn and spans a metro area within Lee County and Chambers County in Alabama. AHA converted its entire public housing portfolio of 304 units to project-based vouchers (PBVs) under HUD's Rental Assistance Demonstration (RAD).

From their application, AHA desires to be a leader in innovative affordable housing opportunities, but more importantly, an agency of change. MTW designation would present a unique opportunity to allow AHA to enhance its services by strengthening partnerships with existing local community agencies, creating new partnerships, providing incentives to support families in becoming self-sufficient, increasing and creating affordable housing choice for eligible families, and reducing cost and achieve greater cost effectiveness in federal expenditures.

Executive Director	Sharon Tolbert (stolbert@auburnhousingauth.org)
MTW Inventory	TOTAL=704 (Public Housing: None, HCV: 704)
City and State	Auburn, Alabama
HUD Region	IV
RAD Portfolio Conversion?	Yes*
Cohort #1 Application Status	Application Complete

# **Sheffield Housing Authority (AL068)**

Sheffield Housing Authority (SHA) is in the city of Sheffield in Colbert County, Alabama. SHA is located in the northwest corner of Alabama on the south bank of the Tennessee River and is included in the Florence-Muscle Shoals Metropolitan Statistical Ara, commonly known as "The Shoals."

From their application, SHA plans to use its MTW status to create a comprehensive program that will offer encouragement in the form of incentives to help families work toward self-sufficiency and homeownership; provide assistance to the elderly and disabled to help them age-in-place comfortably; and establish emergency or transitional services to the homeless or otherwise hard to house.

Executive Director	Shirley Whitten (execdir@sheffieldhousing.com)
MTW Inventory	TOTAL=783 (Public Housing: 406, HCV: 377)
City and State	Sheffield, Alabama
HUD Region	IV
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

\* For all Cohort #1 PHAs, RAD Portfolio Award Conversion status is probable but still pending. In addition to HUD systems, HUD will verify with the PHA the details of their conversion from public housing to HCV to ensure it meets the requirements of the 2016 MTW Expansion Statute.

# Housing Authority of the City of Ozark (AL073)

The Housing Authority of the City of Ozark, also referred to as the Ozark Housing Community (OHC), owns and operates public housing units in the city of Ozark and the town of Ariton in Alabama. OHC also administers Housing Choice Vouchers (HCV) throughout Dale County, Alabama.

From their application, OHC plans to accomplish the streamlining of day-to-day operations, the implementation of additional resident services, the establishment of local policies to address local need, and the financial flexibility to adequately fund all programs administered to achieve the goals established by the MTW program. OHC plans to assist more local participants in their programs by implementing cost saving technology, policy development/implementation, and obtaining statutory and regulatory waivers.

Executive Director	Dannie Walker (dwalker@ozarkha.org)
MTW Inventory	TOTAL=827 (Public Housing: 393, HCV: 434)
City and State	Ozark, Alabama
HUD Region	IV
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Fayetteville Housing Authority (AR181/AR097)

Fayetteville Housing Authority (FHA) has been housing low-income households in northwest Arkansas for nearly 50 years. FHA's mission statement is to provide safe, quality, affordable housing as a basic human right to build community resilience, improve intergenerational public health outcomes, and increase equitable opportunities.

From their application, in 2019 FHA was directed by their Board to take a bold, client-centered leadership approach to affordable housing in their region. MTW will allow FHA to build on the momentum that the agency has built over the past two years. FHA believes that MTW is a natural extension to the work already begun and they look forward to testing processes to best serve their community.

Executive Director	Angela Belford (angela@fayettevilleha.org)
MTW Inventory	TOTAL=833 (Public Housing: 196, HCV: 637)
City and State	Fayetteville, Arkansas
HUD Region	VI
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# City of Pomona Housing Authority (CA123)

The City of Pomona Housing Authority (CPHA) administers almost 1,000 HCVs in California's City of Pomona. The PHA is committed to the mission of providing excellent service to program participants, both households and property owners.

From their application, CPHA envisions using its MTW designation to continue to expand its role in the process of providing affordable housing opportunities to Pomona residents. CPHA believes that MTW designation will help it successfully achieve its mission and program goals, as well as enhance its ability to serve the needs of low-income people and the Pomona community.

Executive Director	George Montano (George_Montano@ci.pomona.ca.us)
MTW Inventory	TOTAL=993 (Public Housing: None, HCV: 993)
City and State	Pomona, California
HUD Region	IX
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Solano County Housing Authority (CA131)

The Solano County Housing Authority (SCHA) serves the affordable housing needs of the City of Dixon, the City of Rio Vista and the unincorporated areas of Solano County, California. Rental market conditions (high rental cost and low vacancy rates exacerbated by local natural disasters) make it difficult for SCHA participants to final rental units.

From their application, MTW will support SCHA's goal to provide affordable housing opportunities through creative partnerships with public and private collaborators. Participation in the MTW demonstration will also expand SCHA's ability to provide participants with opportunities to achieve self-sufficiency through the Family Self-Sufficiency Program.

Executive Director	Bill Emlen (emily.cantu@cityofvacaville.com)
MTW Inventory	TOTAL=303 (Public Housing: None, HCV: 303)
City and State	Vacaville, California
HUD Region	IX
<b>RAD Portfolio Conversion?</b>	No
Cohort #1 Application Status	Application Complete

# **Brighton Housing Authority (CO019)**

As a small PHA included within the Denver Metropolitan Area, Brighton Housing Authority (BHA) enjoys many benefits of proximity to a major city. The City of Brighton is a small community on the border between a major urban area and much more rural areas just beyond the jurisdiction. Brighton has seen tremendous growth in the last few decades.

From their application, in its initial review of the available MTW opportunities that would best address the immediate issues facing the greater Brighton community, BHA has identified five specific categories: elderly/disabled relief; education; employment; short-term assistance; and administrative streamlining.

Executive Director	Joseph Espinosa (jespinosa@brightonhousing.org)
MTW Inventory	TOTAL=251 (Public Housing: None, HCV: 251)
City and State	Brighton, Colorado
HUD Region	VIII
<b>RAD Portfolio Conversion?</b>	Yes*
Cohort #1 Application Status	Application Complete

# Housing Authority of the City of New Smyrna Beach (FL022)

New Smyrna Beach Housing Authority (NSBHA) owns and manages four public housing communities that were built in the 1950s and 1960s. These public housing communities are now over 50 years old and in need of capital repairs. NSBHA also administers a variety of HCV programs.

From their application, NSBHA's vision for its local MTW program is an integrated quality housing model that transforms families from poverty to prosperity while sustaining financial viability of the organization through the implementation of more efficient business practices.

Executive Director	Teresa Pope (tlpope@newsmyrnahousing.com)
MTW Inventory	TOTAL=487 (Public Housing: 126, HCV: 361)
City and State	New Smyrna Beach, Florida
HUD Region	IV
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Housing Authority of Newnan (GA095)

The Housing Authority of Newnan (HAN) was established in 1950 by the City of Newnan to provide decent, safe, and affordable housing to the low-income citizens of Newnan and the surrounding county. HAN's goal is to be a leader in the housing industry by building a reputation for excellent community service and customer satisfaction.

From their application, HAN believes that the public housing and voucher programs should be stepping stones to self-sufficiency. Their decision to participate in the MTW demonstration is due to their commitment to improve resident outcomes and increase program cost-effectiveness.

Executive Director	Sandra Strozier (sstrozier@numail.org)
MTW Inventory	TOTAL=533 (Public Housing: 435, HCV: 98)
City and State	Newnan, Georgia
HUD Region	IV
<b>RAD Portfolio Conversion?</b>	No
Cohort #1 Application Status	Application Complete

# Housing Authority of the City of Pocatello (ID005)

The Housing Authority of the City of Pocatello – more recently referred to as Housing Alliance and Community Partnerships (HACP) operates one public housing development and an HCV program. The Pocatello community has rallied around the opportunity for HACP to join the MTW demonstration and to try new innovative solutions to the challenges they face.

From their application, HACP's overall vision for MTW participation is to create a housing authority that begins to think for itself about how to best overcome challenges in the local community with locally informed policies. HACP is also considering a RAD conversion of its public housing portfolio and would like to apply MTW flexibility towards that endeavor.

Executive Director	Sunny Shaw (sunny@hacp.services)
MTW Inventory	TOTAL=798 (Public Housing: 72, HCV: 726)
City and State	Pocatello, Idaho
HUD Region	Х
<b>RAD Portfolio Conversion?</b>	No
Cohort #1 Application Status	Application Complete

# **Ruston Housing (LA054)**

The Ruston Housing Authority (RHA) is located in Ruston, Louisiana and serves eligible low-income families, veterans, the elderly and persons with disabilities in the Ruston and Farmerville areas. RHA is dedicated to improving the lives of its residents by providing affordable housing that is safe and decent, with opportunities for advancement through culture, education and employment.

From their application, the vision of the RHA's MTW program is to achieve maximum operating efficiency while simultaneously enriching the lives of its residents. RHA believes that MTW is the "hand up" advantage that RHA needs to be even more productive in achieving the three MTW statutory objectives.

Executive Director	E. Woodrow Whittington (wwhittington@rustonhousing.org)
MTW Inventory	TOTAL=299 (Public Housing: 299, HCV: None)
City and State	Ruston, Louisiana
HUD Region	IV
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# **Rockville Housing Enterprises (MD007)**

Rockville Housing Enterprises (RHE) is situated in Rockville, Maryland. It was established in 1959 as the City of Rockville's public housing agency to provide affordable housing opportunities. RHE administers both public housing and HCV programs and is dedicated to being an effective and innovative agency that enhances opportunities for self-sufficiency.

From their application, the vison of RHE's MTW program is to increase the self-sufficiency of its clients through addressing mental health impediments and removing barriers that discourage income increases, while achieving the highest level of internal operating efficiency.

Executive Director	Jessica Anderson (janderson@RockvilleHE.org)
MTW Inventory	TOTAL=522 (Public Housing: 108, HCV: 414)
City and State	Rockville, Maryland
HUD Region	III
<b>RAD Portfolio Conversion?</b>	No
Cohort #1 Application Status	Application Complete

# Housing and Redevelopment Authority of Hibbing (MN004)

The Housing and Redevelopment Authority of Hibbing (HRA of Hibbing) currently serves almost 400 residents across its 252 units in four public housing buildings. The HRA of Hibbing does not administer an HCV program. HCVs in the area are entirely administered by the Housing and Redevelopment Authority of Virginia, Minnesota.

From their application, it is the vision of the HRA of Hibbing to seize every social and economic opportunity to revitalize their community. The regulatory flexibility of the MTW program is exactly the kind of incredible opportunity the HRA of Hibbing needs to realize this vision. The HRA of Hibbing believes that MTW will allow them to become a more innovative and effective community partner and will transform public housing from a safety net to a trampoline that launches residents to greater opportunities.

Executive Director	Jaqueline Prescott (jacqueline@hibbinghra.org)
MTW Inventory	TOTAL=252 (Public Housing: 252, HCV=None)
City and State	Hibbing, Minnesota
HUD Region	V
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

Kandiyohi County Housing and Redevelopment Authority (MN168) McLeod County Housing and Redevelopment Authority (MN203)

The Kandiyohi County Housing and Redevelopment Authority (Kandiyohi County HRA) administers both public housing and HCVs. The McLeod County Housing and Redevelopment Authority (McLeod County HRA) administers only HCVs. Both of these agencies are overseen by the same executive director and staff.

From their applications, Kandiyohi County HRA and McLeod County HRA want to become MTW agencies for the prospect of having a meaningful impact on the people they serve to endeavor them to grow personally achieve greater self-reliance. Kandiyohi County HRA and McLeod County HRA believe MTW

will also help them to better use their resources to create self-sufficiency programs and to improve housing choices.

Executive Director	Jill Bengtson (jill.bengtson@co.kandiyohi.mn.us)
MTW Inventory	TOTAL=593 (Public Housing: 174, HCV: 419)
City and State	Wilmar, Minnesota
HUD Region	V
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Kandiyohi County Application Complete

Executive Director	Jill Bengtson (jill.bengtson@co.kandiyohi.mn.us)
MTW Inventory	TOTAL=121 (Public Housing: None, HCV: 121)
City and State	Wilmar, Minnesota
HUD Region	V
RAD Portfolio Conversion?	No
Cohort #1 Application Status	McLeod County Application Complete

# Washington County Community Development Agency (MN212)

The Washington County Community Development Agency (Washington County CDA) is located in Washington County on the eastern edge of the Minneapolis/St. Paul Minnesota metropolitan area. Tenants move easily between jurisdictions. Washington County CDA administers both a public housing and an HCV program.

From their application, through MTW, Washington County CDA will propose changes in procedures that would streamline processes, simplify the program for tenants, create efficiency in program administration and motivate tenants for retaining employment. They anticipate having no negative effect on housing choice.

Executive Director	Melissa Taphorn (MelissaT@washingtoncountycda.org)
MTW Inventory	TOTAL=281 (Public Housing: 49, HCV: 232)
City and State	Woodbury, Minnesota
HUD Region	V
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# **Ripley County Public Housing Agency (MO212)**

The Ripley County Public Housing Agency (RCPHA) does not own or operate any housing units. They operate an HCV program only.

From their application, RCPHA's vison for its MTW program is to enhance the quality of life for all clients that participate in the HCV program. RCPHA plans to accomplish this by encouraging their participants to become more self-sufficient by decreasing reliance on the program, increasing the cost effectiveness of

their program through the standardization of processes and procedures, and increasing housing choice options through residential stability.

Executive Director	Crystal Jones (crystal@ofrpc.org)
MTW Inventory	TOTAL=415 (Public Housing: None, HCV: 415)
City and State	Poplar Bluff, Missouri
HUD Region	VII
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# **Robeson County Housing Authority (NC084)**

The Robeson County Housing Authority's (RCHA) vision for its residents is "Live, Work, Play, Grow." They fulfill this vision by providing affordable, decent, safe, and sanitary housing opportunities to low- and moderate-income families. RCHA works to create pathways out of homelessness through empowerment, education, and advocacy.

From their application, the vision for RCHA's MTW program aligns with their overall vision of the agency. RHCA plans to use MTW to address many of the challenges they face in program delivery in rural areas.

Executive Director	Niakeya Cooper (njcooper@robesonha.org)
MTW Inventory	TOTAL=290 (Public Housing: 290, HCV: None)
City and State	Lumberton, North Carolina
HUD Region	IV
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# **Dover Housing Authority (NH003)**

The Dover Housing Authority (DHA) has a proud history of innovation and supportive services for residents and clients. DHA's public housing portfolio is separated into three Accounting Management Properties (AMPs). DHA administers public housing and an HCV program.

From their application, DHA's plan for its MTW program is to increase the cost effectiveness of their operations by streamlining administrative efforts. In addition, DHA plans to expand supportive services for residents and voucher holders. Finally, DHA plans to expand the available options for affordable housing with the purchase and construction of additional rental units.

Executive Director	Allan B. Krans, Sr. (a.krans@doverhousingauthority.org)
MTW Inventory	TOTAL=805 (Public Housing: 274, HCV: 531)
City and State	Dover, New Hampshire
HUD Region	I
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Township of Neptune Housing Authority (NJ048)

The Township of Neptune Housing Authority (TNHA) was established in 1957 to serve low-income residents of the Township of Neptune and surrounding areas to provide safe, clean, and decent housing. TNHA is an organization that is committed to providing the best quality of life for its residents.

From their application, MTW designation will provide TNHA with the flexibility and cost-effectiveness to use its funding to provide residents with economic development opportunities that will create sustainable employment and self-sufficiency. TNHA believes MTW will provide an opportunity to enhance and expand affordable living opportunities.

Executive Director	Bart J. Cook, Esq. (bcook1@tnha.org)
MTW Inventory	TOTAL=663 (Public Housing: 345, HCV: 318)
City and State	Neptune, New Jersey
HUD Region	II
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Pleasantville Housing Authority (NJ059)

The Pleasantville Housing Authority's (PVHA) mission is to promote adequate and affordable housing and economic independence for its residents and to increase the value of its assets for long-term sustainability. PVHA operates tenant-based HCVs and project-based HCVs resulting from its RAD-converted public housing units.

From their application, PVHA's vision for MTW would be to find ways to further the agency's mission while accomplishing the three MTW statutory objectives of cost effectiveness, self-sufficiency and housing choice.

Executive Director	Vernon Lawrence (vlawrence@pleasantvilleha.org)
MTW Inventory	TOTAL=491 (Public Housing: None, HCV: 491)
City and State	Pleasantville, New Jersey
HUD Region	II
RAD Portfolio Conversion?	Yes*
Cohort #1 Application Status	Application Complete

# Housing Authority of Cheraw (SC031)

The Housing Authority of Cheraw (HAC) vision statement is: "Growing stronger communities by combining available resources, supporting families in achieving economic independence, and increasing quality housing choices for low-income families." HAC serves both public housing and HCV households.

From their application, HAC is considering a number of MTW flexibilities. Some of these include: allowing flexibility to fund programs that would not be funded without MTW, strengthening partnerships with local education institutions, expanding housing choice to include tax credits and RAD, and promoting greater economic self-sufficiency for families and individuals.

Executive Director	Clamentine Elmore (celmore@hafsc.org)
MTW Inventory	TOTAL=410 (Public Housing: 230, HCV: 180)
City and State	Florence, South Carolina
HUD Region	IV
<b>RAD Portfolio Conversion?</b>	No
Cohort #1 Application Status	Application Complete

# Housing Authority of Fort Mill (SC036)

The Housing Authority of Fort Mill (HAFM) has long waited for the MTW program to become a reality for a small agency. Fort Mill is in South Carolina but is located just south of the border to Charlotte, North Carolina. Fort Mill is growing in leaps and bounds, while still retaining its small-town feel.

From their application, HAFM's main MTW goal is to reach the highest level of cost effectiveness for the agency and the residents it serves.

Executive Director	Connie Howard (cchoward@comporium.net)
MTW Inventory	TOTAL=154 (Public Housing: None, HCV: 154)
City and State	Fort Mill, South Carolina
HUD Region	IV
RAD Portfolio Conversion?	Yes*
Cohort #1 Application Status	Application Complete

# Maryville Housing Authority (TN065)

Maryville Housing Authority (MHA) strives to be an innovator in the affordable housing industry. They are willing to operate at the leading edge of change, experiment with new tools, and to innovate where others may see only obstacles. MHA operates a public housing program with high occupancy and an HCV program with high utilization.

From their application, MHA is more than excited about becoming and MTW agency so that they may continue to learn, innovate, and move their policy agenda forward. In planning for their MTW program, MHA builds on its many organizational strengths and addresses it challenges.

Executive Director	Nancy Burnette (nburnette@mhatn.com)
MTW Inventory	TOTAL=756 (Public Housing: 400, HCV: 356)
City and State	Maryville, Tennessee
HUD Region	IV
<b>RAD Portfolio Conversion?</b>	No

Cohort #1 Application Status Application Complete

# Housing Authority of Travis County (TX480)

The Housing Authority of Travis County's (HATC) mission is to preserve and develop affordable housing and vibrant communities which enhance the quality of live for all.

From their application, HATC's vision and reason for becoming MTW is, "that MTW changes the way you think about the programs you run. You are no longer limited to just following the rules that others have laid down. You can chart a new course."

Executive Director	Patrick Howard (Patrick.B.Howard@traviscountytx.gov)
MTW Inventory	TOTAL=671 (Public Housing: None, HCV: 671)
City and State	Austin, Texas
HUD Region	VI
RAD Portfolio Conversion?	Yes*
Cohort #1 Application Status	Application Complete

#### **Rosenberg Housing Authority (TX483)**

The Rosenberg Housing Authority (RHA) operates a highly utilized HCV program of almost 500 vouchers. The local challenges that RHA faces are the low funding in the HCV program, which affects many aspects of the agency's operations.

RHA's overall vision for MTW participation is to create an agency that begins to develop innovative solutions about how to best overcome challenges in the local community through locally informed policies. They want to ask, how can we create policies that will reduce costs while providing incentives for greater self-sufficiency while increasing housing choice? They believe that this vision is achievable with the flexibilities offered by MTW.

Executive Director	Kimberly Brown (kbrown@rosenbergha.org)
MTW Inventory	TOTAL=453 (Public Housing: None, HCV: 453)
City and State	Rosenberg, Texas
HUD Region	VI
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# **Bristol Redevelopment and Housing Authority (VA002)**

The Bristol Redevelopment and Housing Authority (BRHA) has been serving the citizens of Bristol, Virginia for more than 80 years. Founded in 1938, BRHA is the second oldest housing authority in Virginia. The community served by BRHA is very unique in that it is home to the twin cities of Bristol, Virginia, and Bristol, Tennessee in the Appalachian Mountains. BRHA was recently designated as a HUD EnVision Center.

From their application, BRHA defines their MTW program vision as, "being an inventive and progressive agency that seeks to utilize cost effective measures to improve efficiency, enhance customer service, provide greater housing choice, and assist clients in their self-sufficiency journey by adopting program innovations based on local needs."

Executive Director	Lisa Porter (lisa@brha.com)
MTW Inventory	TOTAL=704 (Public Housing: 362, HCV: 342)
City and State	Bristol, Virginia
HUD Region	III
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Harrisonburg Redevelopment and Housing Authority (VA014)

The Harrisonburg Redevelopment and Housing Authority (HRHA) is a progressive agency that has expertise in providing housing for individuals with extremely low incomes, affordable housing development, community/coalition building, and neighborhood revitalization. As the largest public housing authority in the northern Shenandoah Valley, HRHA serves as a leader in addressing affordable housing and self-sufficiency.

From their application, HRHA defines their MTW vision: "to be a proactive innovative agency that identifies, develops and implements evidence-based housing policies that addresses local needs, increases resident/program participant's self-sufficiency outcomes, provides greater mobility and access to housing options including supportive services, and promotes efficiency and efficacy in the delivery and operations of all services."

Executive Director	Michael Wong (wongway@harrisonburgha.com)
MTW Inventory	TOTAL=956 (Public Housing: None, HCV: 956)
City and State	Harrisonburg, Virginia
HUD Region	11
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# **Brattleboro Housing Authority (VT002)**

Brattleboro Housing Authority (BHA) is a small housing authority (with under 500 total units of public housing and HCV assistance) serving a vibrant and engaged community in southern Vermont. BHA houses 42% of the total number of persons at or below poverty level in Brattleboro.

From their application, becoming an MTW agency is the last significant goal that they have worked to attain over the last ten years. BHA looks at MTW as an opportunity to better meet their community and

resident needs by improving their internal processes and by creating housing and programs that better support housing retention and improve quality of life.

Executive Director	Christine Hazzard (chazzard@brattleborohousing.org)
MTW Inventory	TOTAL=364 (Public Housing: 152, HCV: 212)
City and State	Brattleboro, Vermont
HUD Region	I
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete

# Randolph County Housing Authority (WV045)

Randolph County Housing Authority (RCHA) is an HCV-only public housing authority operating in a rural part of north-central West Virginia. It is a non-traditional housing authority in that it operates several non-HUD funded programs, including: YouthBuild, Healthy Home, affordable housing development, and a Rapid ReHousing program for people experiencing homelessness.

From their application, the MTW program will help fulfill RCHA's mission of promoting strong communities and a healthy quality of life for residents and also enable RHA to assist more households over time.

Executive Director	Karen Jacobson (rcha@rchawv.org)
MTW Inventory	TOTAL=713 (Public Housing: None, HCV: 713)
City and State	Elkins, West Virginia
HUD Region	III
RAD Portfolio Conversion?	No
Cohort #1 Application Status	Application Complete